WE HAVE ONLY SEEN THE BEGINNING OF WHAT FIBER-BASED MATERIALS AND SOLUTIONS CAN BE USED FOR

megne fiber

INVESTOR PRESENTATION Q3/2017



Content

- Ahlstrom-Munksjö snapshot
- Strategic direction
- Q3/2017 and outlook
- Cost structure and raw material price trends
- Business areas





Global leader in fiber-based materials and solutions

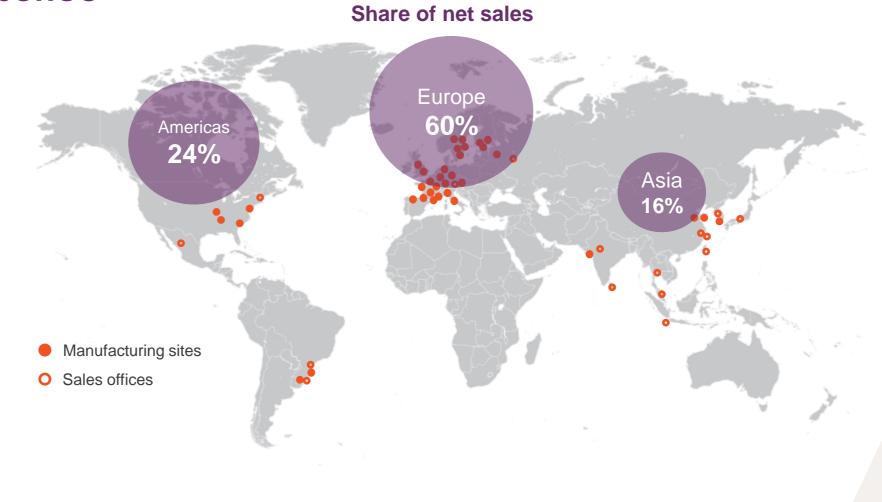


Ahlstrom-Munksjö quick facts

- Leading market position in several niches
- Approximately 6,000 employees
- 41 production and converting sites in 14 countries
- Pro forma net sales approx. EUR 2.15 billion in 2016
- Pro forma EBITDA approx. EUR 269 million in 2016



A true global presence





Our business areas





Strategic direction



Strategic direction

Profitable growth in selected niches of the fiber-based solutions market with a positive growth outlook

Deliver clear customer value-add through a high quality offering, supported by advanced technology, deep know-how and tailored services

Efficiently utilizing the flexible and agile production and service platform, to develop customer-specific solutions in a sustainable manner

Using a business unit operating model that locally promotes **accountability**, enables flexibility and is built on a common global culture



Strategic direction: Profitable growth

- Strong and well established platform for profitable growth
 - Organic growth as well as acquisitions
 - Optimization of price and product mix
- A global leader with leading positions in a broad range of segments and niches
- An ambition to move up in the value chain through new and innovative offerings
 - Fast-moving consumer goods
 - Life science diagnostics

Examples of markets where we have leading positions:

- Engine filtration
- Release liners in Europe
- Abrasive backings
- Electrotechnical insulation
- Decor papers
- Tea bag materials
- Vegetable parchment papers
- Masking tape
- Fine art papers



Strategic direction: Customer value-add

- Solutions provider expanding the role of sustainable fiber-based solutions
- Broad product offering based on renewable fibers (90%) - serving a broad range of end-market segments
- Strong design capability as well as product and service innovation capacity – driven by a strong customer focus





Strategic direction: Flexibility and agility

- Excellence in how we do and what we deliver
- High operational and cost efficiency
- Flexible production capabilities
- Energy and raw material efficient production processes, while minimizing environmental effects

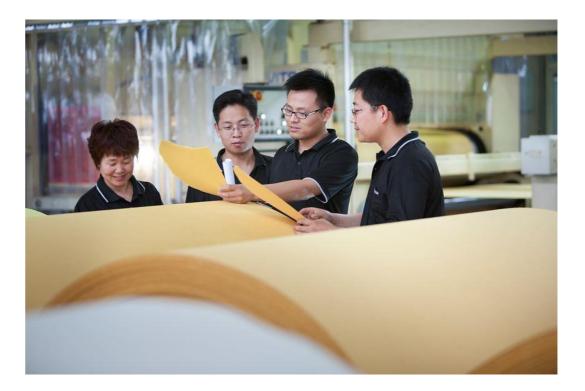




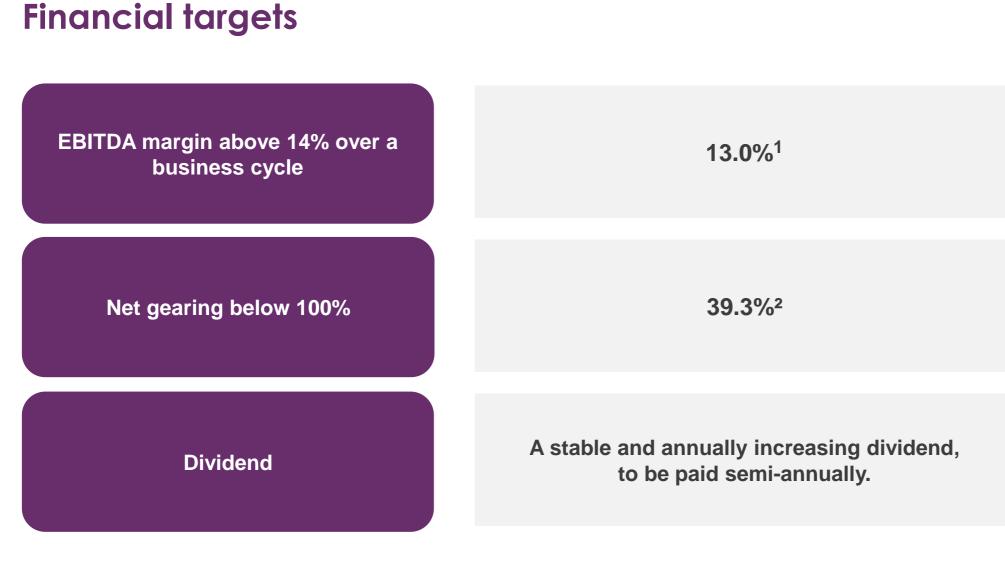


Strategic direction: Accountability

- Decentralized organizational structure with P&L responsibility at business unit level
- Global reach enabling a diversified revenue and earnings base
- Experienced management team and lean group functions







¹ Pro forma Q3/2017 LTM ² September 30, 2017



Management team and Board of Directors taking us forward

MANAGEMENT TEAM



President & CEO Jan Åström



Executive Vice President, Specialties Omar Hoek



Executive Vice President, Human Resources and Health & Safety Åsa Jackson

Executive Vice

Deputy CEO &

Executive Vice President.

Corporate Development

Sakari Ahdekivi

Executive Vice

President. Decor

Norbert Mix



Communications and Inverstor Relations Anna Selberg



Executive Vice President. Industrial Solutions Daniele Borlatto



Executive Vice President & CFO Pia Aaltonen-Forsell



Executive Vice President. Filtration & Performance Fulvio Capussotti



President, Legal and General Counsel Andreas Elving

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Jansson

Vice Chairman of the

Board Elisabet Salander Björklund



BOARD OF DIRECTORS



Alexander

Ehrnrooth

Pernilla Walfridsson

Hannele Jakosuo-







Executive Vice



Johannes

Gullichsen

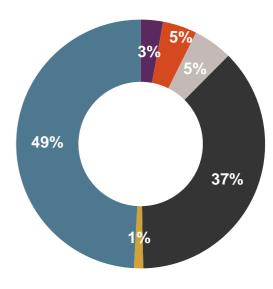




We have almost 12,000 shareholders Ownership as of October 31, 2017

	Shareholders	Shares	% of share
1	Ahlström Capital Oy	17 710 919	18.37
	AC Invest Five B.V.	17 710 919	18.37
2	Viknum Ab	11 625 005	12.05
3	Ilmarinen Mutual Pension Insurance Company	3 110 229	3.23
4	Huber Mona Lilly	1 911 672	1.98
5	Tracewski Jacqueline	1 326 487	1.38
6	Varma Mutual Pension Insurance Company	1 306 732	1.36
7	Nahi Kai Anders Bertel	1 232 459	1.28
8	Emmett Linda-Maria	1 073 628	1.11
9	Kylmälä Kim	1 070 888	1.11
10	Seligson Peter	1 064 979	1.1
	Seligson Peter	852 960	0.88
	Baltiska Handels A.B.	212 019	0.22
11	Lund Niklas Roland	1 052 300	1.09
12	Sumelius John Michael	1 049 388	1.09
13	Studer Anneli	1 029 711	1.07
14	Huber Samuel	976 836	1.01
15	Gullichsen Johan Erik	975 890	1.01
16	Huber Karin	975 461	1.01
17	Nordea Life Assurance Finland Ltd.	895 610	0.93
18	Koivulehto Monica	877 032	0.91
19	Coulet-Tracewski Eliane Tyra Helene	814 890	0.85
20	Lydecken Robert	701 012	0.73
21	Kylmälä Kasper	685 314	0.71
22	Nordea Pro Finland Fund	676 245	0.70
23	SEB Gyllenberg Finlandia Fund	650 503	0.67
24	Melin Patrick Marie Jagues	647 589	0.67
25	Ahlström Robin	631 184	0.65
26	Walter Ahlström's Foundation	616 475	0.64
27	Ahlström Carl	599 390	0.62
28	Studer Stefan	545 824	0.57
29	Belgrano Inversiones Oy	535 590	0.56
30	Alanen Noora	519 688	0.54
	30 largest shareholders total	56 888 930	58.99
	Nominee registered	10 653 705	11.05
	Other shares	28 895 939	29.96
	Total	96 438 573	100

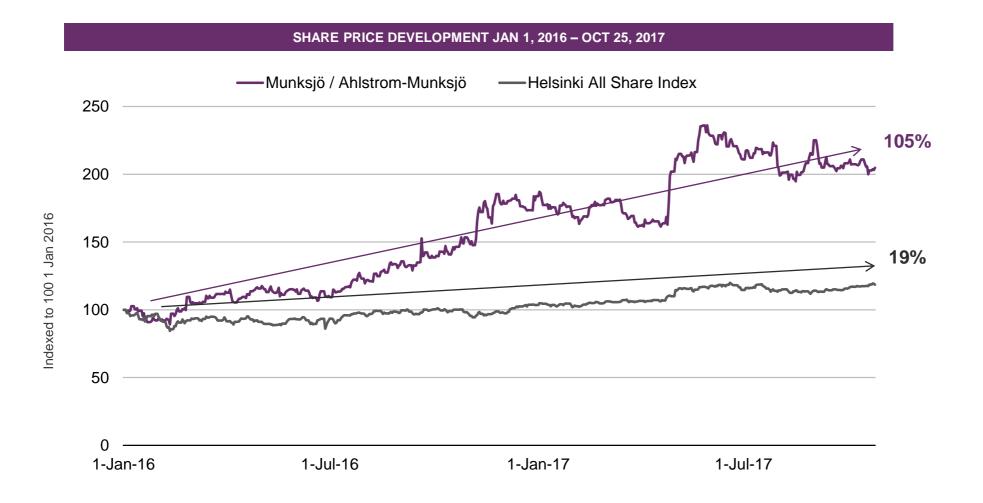
Shareholders by sector



- Private companies
- Fin. and ins. Institutions
- Public sector (incl. mutual pensions)
- Households in Finland
- Non-profit org.
- Foreigners (outside Finland)



Share price development





Key investment takeaways

Leading global positions in several segments

Global reach and strong position in the value chain with an ambition to move up

Diversified revenue and earnings base through wide geographic footprint and product offering

Strong financial position and cash flow

Experienced management team with strong trackrecord

Fully committed to achieve above EUR 40 million in cost synergies with further benefits being looked at









Key takeaways from Q3/2017 Organic net sales growth at 5.7%

Excellent organic growth and stable profitability

- Demand continued to be strong for most products across many regions
- Performance driven by excellent results in Filtration & Performance, and Industrial Solutions business areas
- Headwind from a sharp increase in raw materials, particularly in Decor where price increases took effect towards the end of the quarter

Synergy benefits are clearly visible

- Synergy benefits now estimated to be above EUR 40 million (previously EUR 35 million)
- Currently achieved annual run rate of about EUR 17 million, impact on Q3/2017 result about EUR 3.5
 million

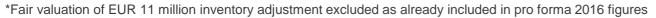
Looking forward

- Further pricing initiatives to mitigate cost inflation, particularly in Decor
- Results from the process to address the challenges in coated one-sided business expected to be gradually visible during 2018



Key figures Q3/2017 Strong sales growth

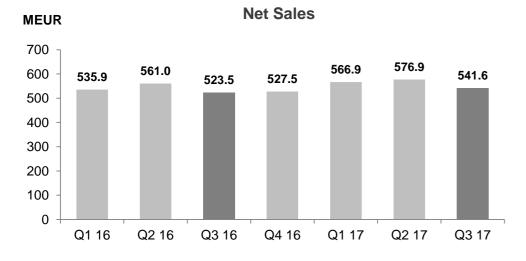
EUR MILLION	Q3/2017	Q3/2016	CHANGE, %	1-9/2017	1-9/2016	CHANGE, %	2016
Net Sales	541.6	523.5	3.5	1,685.5	1,620.4	4.0	2,147.9
Comparable EBITDA	70.4	70.2	0.3	227.2	207.3	9.6	268.7
Comparable EBITDA margin,%	13.0	13.4	-	13.5	12.8	-	12.5
EBITDA	63.3	72.9	-13.1	213.9*	184.4	15.9	239.9
Items affecting comparability included in EBITDA	-7.0	2.7		-13.4*	-22.9		-28.8
Net result	17.5	23.0	-23.8	69.2*	36.3	90.6	49.8
Earnings per share, EUR	0.18	0.24	-23.9	0.71*	0.37	92.8	0.51
Comparable EPS excluding merger related items (PPA), EUR	0.34	0.24	40.0	0.98	0.56	74.3	0.71
Net debt**	404.2	N/A	N/A	404.2	N/A	N/A	N/A
Gearing, %**	39.3	N/A	N/A	39.3	N/A	N/A	N/A
Cash generated from operating activities	51.6	72.0	-28.4	135.7	156.5	-13.3	232.1



**No comparative balance sheet figures on pro forma basis available

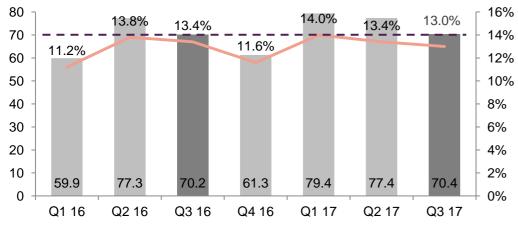


EBITDA margin maintained at a good level in Q3/2017



Comparable EBITDA and margin

MEUR



Target : EBITDA margin above 14% over a business cycle

Net sales EUR 541.6 million in Q3/17 (EUR 523.5 million)

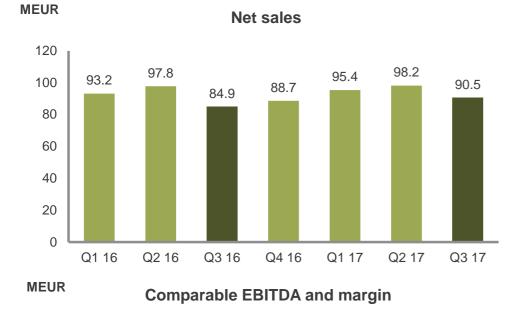
- Net sales +3.5%
- Comparable net sales +5.7% at constant currency
 - Higher volumes, improved product mix and selling prices

Comparable EBITDA EUR 70.4 million in Q3/17 (EUR 70.2 million)

- Margin at 13.0% (13.4%)
- Supported by higher volumes, selling prices and lower SG&A costs
- Negative impact of EUR 22 million from higher raw material costs
 - Mainly related to pulp and titanium dioxide
- Comparison figure impacted by EUR 4 million related to annual maintenance stop at Aspa



Decor





Net sales EUR 90.5 million in Q3/17 (EUR 84.9 million)

- Net sales +6.6%
- Strong demand in all segments
- Higher sales volumes and selling prices towards the end of the reporting period

Comparable EBITDA EUR 5.8 million in Q3/17 (EUR 11.0 million)

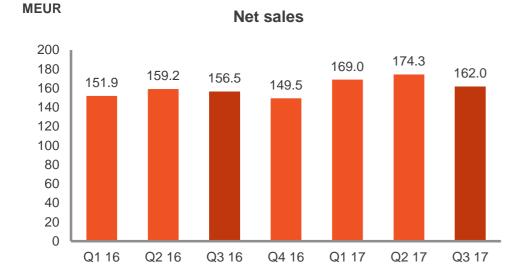
Higher volumes

•

- Time lag in raising selling prices further to compensate for higher titanium dioxide and pulp costs
 - Implemented price increases supported the result towards the end of the quarter



Filtration and Performance



Comparable EBITDA and margin 19.0% 19.2% 19.0% 18.8% 35,0 20,0 % 18,0 % 30,0 15.6% 31.1 13.0% 16,0 % 29.7 13.2% 25,0 14,0 % 24.9 12,0 % 20,0 20.0 10,0 % 19.5 15,0 8,0 % 6.0 % 10,0 4,0 % 5,0 2,0 % 0,0 0,0 % Q2 16 Q3 16 Q4 16 Q1 17 Q2 17 Q3 17 Q1 16 22

MEUR

Net sales EUR 162 million in Q3/17 (EUR 156.5 million)

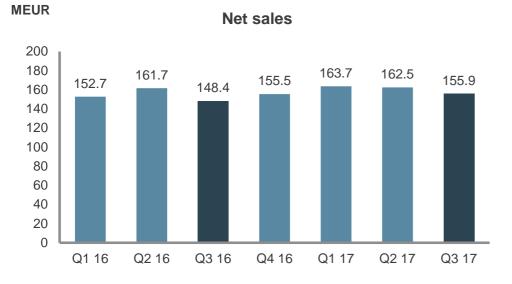
- Net sales +3.5%
- Growth was driven by the higher sales of filtration products

Comparable EBITDA EUR 31.1 million in Q3/17 (EUR 29.7 million)

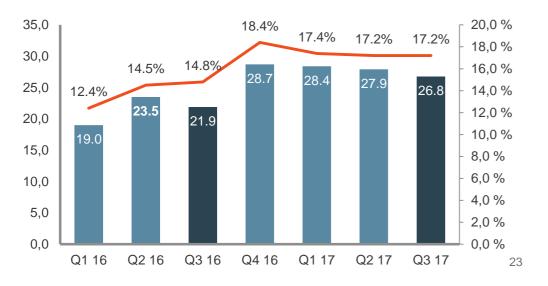
- Higher volumes
- Improved operational efficiency

Industrial Solutions

MEUR



Comparable EBITDA and margin



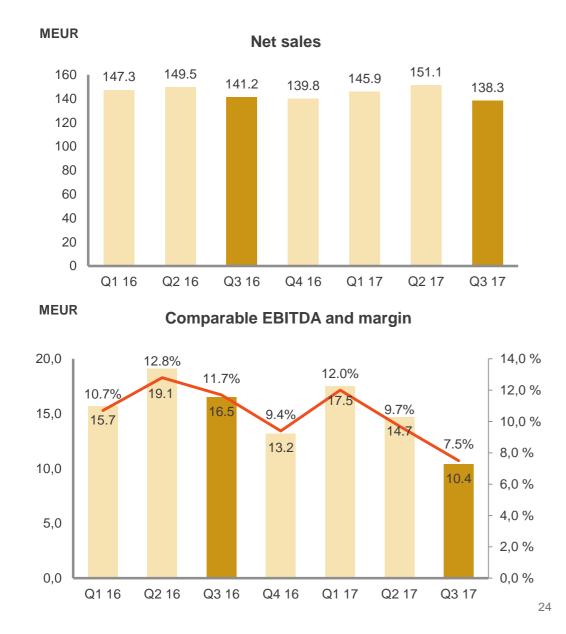
Net sales EUR 155.9 million in Q3/17 (EUR 148.4 million)

- Net sales +5.1%
- Higher sales volumes and selling prices in most of segments

Comparable EBITDA EUR 26.8 million in Q3/17 (EUR 21.9 million)

- Higher average sales volumes, selling prices and improved operational efficiency
- Negative effect from the higher material costs: price spread between soft- and hardwood pulp narrowed
- Comparison figure impacted by EUR 4 million related to annual maintenance stop at Aspa pulp mill (to be carried out in Q4 2017)

Specialties



Net sales EUR 138.3 million in Q3/17 (EUR 141.2 million)

- Net sales -2.0%, driven by lower sales of coated one-sided products
- Higher sales of cooking, life science, tape and water purification products

Comparable EBITDA EUR 10.4 million in Q3/17 (EUR 16.5 million)

- Higher raw material costs
- Operational challenges in the coated one-sided business
 - Results from a process to address the challenges expected to be gradually visible during 2018

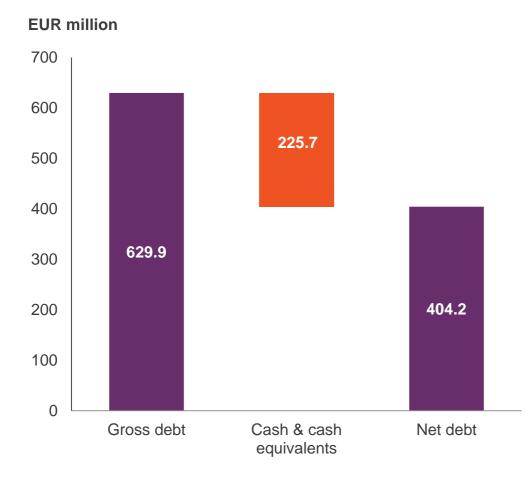


Synergies are clearly visible Benefits now estimated to be above EUR 40 million

- Annual synergies are estimated to be above EUR 40 million, an increase from the initial target of EUR 35 million
- Annual synergy achievement run rate was about EUR 17 million at the end of Q3/17, majority from SG&A costs
 - Non-recurring costs estimated at EUR 30 million, of which EUR 10.9 million have been taken by the end of Q3/2017
 - Cash flow effect was EUR -5.7 million in Q3/17
- Integration of the former Graphics and Packaging business area into Specialties to develop a combined product and service offering



Net debt, gearing and liquidity



Gearing

- Gearing was 39.3% on September 30, 2017
- Net debt / EBITDA (LTM): about 1.4x

Liquidity

• Total cash position EUR 225.7 million. In addition, undrawn committed credit facilities and committed cash pool overdrafts of EUR 248.9 million available

Refinancing

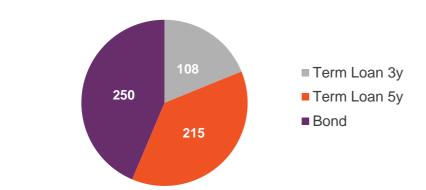
- EUR 100 million hybrid bond redeemed in May 2017
- Five-year EUR 250 million bond issued with 1.875% coupon in June 2017
 - To repay EUR 100 million bond with 4.125% coupon and refinance part of term loan borrowings

Funding structure

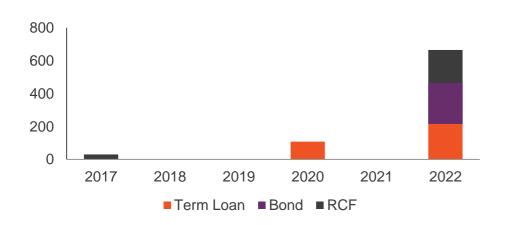
MEUR

MEUR

DEBT FACILITY STRUCTURE, DRAWN¹







FUNDING STRUCTURE, AVAILABLE FACILITIES

Term Loans

- 3 year: EUR 108 million
- 5 year: EUR 80 million, EUR 40 million, SEK 600 million, USD 35 million
- Bond
 - EUR 250 million bond with maturity 2022
- RCF
 - 5 year: EUR 200 million (undrawn)
 - Dec 2017: EUR 30 million (undrawn)
- Other
 - Local facilities of approx. EUR 55 million
 - Local uncommitted WC facilities of approx. EUR 60 million (undrawn)
 - No active issuances in the CP market at the moment
 - Cash pool limits of EUR 19 million (committed) and EUR 13 million (uncommitted)



Balance sheet September 30, 2017

ASSETS

Non-current assets

Tangible assets	834.8
Goodwill	434.4
Other intangible assets	309.5
Equity accounted investments	2.2
Other non-current assets	14.1
Deferred tax assets	16.7
Total non-current assets	1,611.6
Current assets	
Inventory	273.2
Accounts receivable	236.1
Other current assets	56.1
Current tax assets	7.4
Cash and cash equivalents	225.7
Total current assets	798.5
TOTAL ASSETS	2,410.1

EQUITY AND LIABILITIES

Equity	1,028.2
Non-current liabilities	
Non-current borrowings	552.8
Other non-current liabilities	0.8
Employee benefit obligations	98.0
Deferred tax liabilities	123.9
Provisions	20.3
Total non-current liabilities	795.8
Current liabilities	
Current borrowings	77.1
Accounts payable	252.2
Liabilities to equity accounted investments	7.8
Accrued expenses and deferred income	213.0
Current tax liabilities	14.4
Other current liabilities and provisions	21.6
Total current liabilities	586.1
Total liabilities	1,381.9
TOTAL EQUITY AND LIABILITIES	2,410.1



Outlook Outlook published on July 25, 2017 reiterated

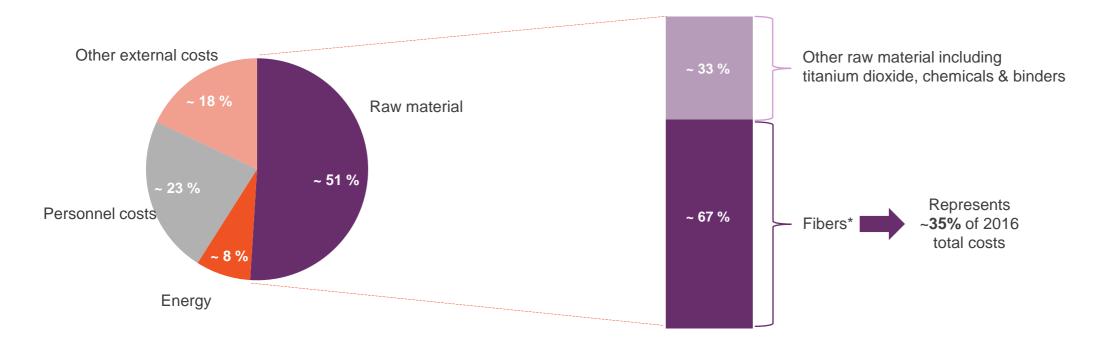
Market Outlook	The demand outlook for 2017 for Ahlstrom-Munksjö's fiber-based products is expected to remain stable at the current good level for most of the product segments and to reflect the seasonal pattern. Price increases will continue to be implemented to mitigate raw material cost inflation and they will take effect during the rest of the year.
EBITDA	Comparable EBITDA in 2017 is expected to be higher than in the previous year (pro forma EUR 268.7 million).
Shutdowns	The annual maintenance and vacation shutdowns in the fourth quarter are expected to be carried out to about the same extent as in 2016. However, the maintenance shutdown usually carried out in the third quarter at the Swedish Billingsfors plant is replaced by shorter stops in the second and fourth quarters due to changes in the shift form. The 2017 maintenance shut-down at the pulp production facility in Aspa in Sweden was carried out in October 2017.
Capital Expenditure	Capital expenditure: The cash flow effect of current capital expenditure for fixed assets in 2017 is expected to be approximately EUR 80 million. In addition, the cash flow impact of the strategic investments in Arches and Madisonville is expected to be approximately EUR 18 million in 2017.



Cost structure and raw material price trends



Cost structure 2016

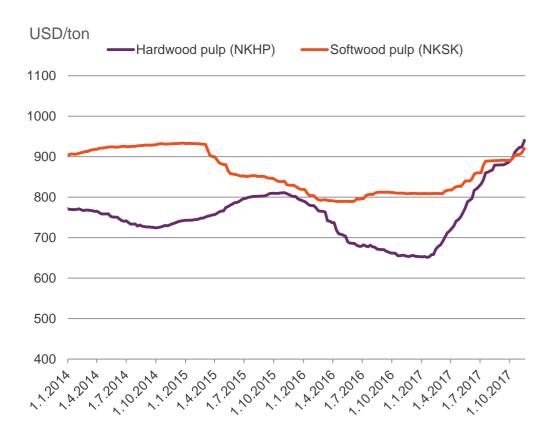


* Including wood and all fiber based raw materials

Largely variable cost structure with good ability to mitigate raw material increases through implementation of price increases in customer contracts as they expire



Key raw material price trends



Pulps

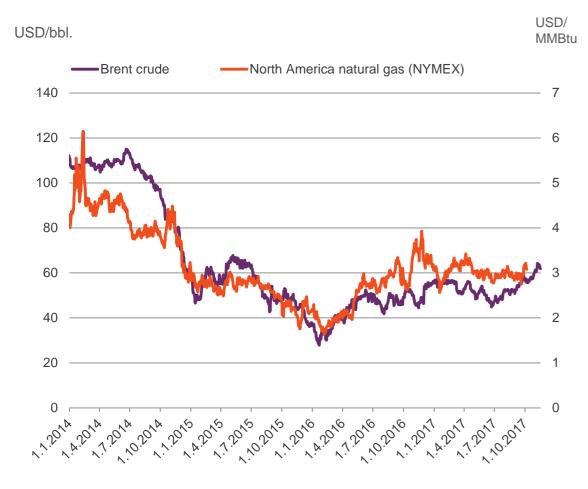




Source: Foex, Bloomberg, Ahlstrom-Munksjö

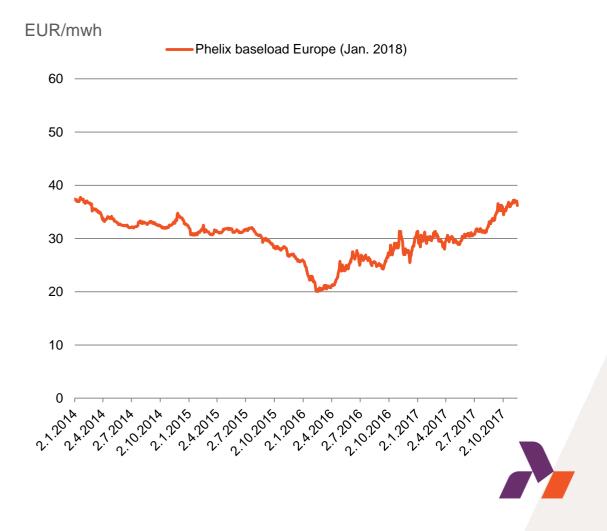
Energy price trends

Oil and natural gas



Source: Bloomberg

Electricity in Europe



Business areas



Our business areas

		DECOR	FILTRATIO	N AND PERFORMANCE	INDUS	TRIAL SOLUTIONS	٤	SPECIALTIES
PRODUCT AREA					_			
	Net sales	365 MEUR (-2%)	Net sales	617 MEUR (+4%)	Net sales	627 MEUR (+2%)	Net sales	578 MEUR (-1%)
KEY FINANCIALS	EBITDA*	54 MEUR (+26%)	EBITDA*	94 MEUR (+29%)	EBITDA*	93 MEUR (+35%)	EBITDA*	65 MEUR (+26%)
2016	Margin	14.7% (11.4%)	Margin	15.2% (12.2%)	Margin	14.8% (11.2%)	Margin	11.2% (8.8%)
	Capex	5 MEUR (-54%)	Capex	19 MEUR (+31%)	Capex	22 MEUR (-7%)	Capex	16 MEUR (+40%)
PRODUCTS	 Decor paper Thin print papers 			e filters Iters issue for flooring and ent for wind mill blades onwovens	 Release li Thin pape Specialty p Balancing 	hnical insulation ners rs pulp	 Packaging Graphical Medical fa Metallized Tape Laboratory diagnostic Water puri 	papers brics labels y filters and life science s

* Comparable EBITDA

Supportive megatrends drive long-term demand

	DEMOGRAPHY	GLOBALIZATION	SUSTAINABLE SOCIETY	DIGITALIZATION
DECOR	 Growing population and urbanization increases demand for furniture and interior products made of laminates With increased living standards there is a growing interest in innovative interior design solutions where laminate products are an excellent option 	 Through globalization new trends are spread between countries/continents, e.g. the furniture trend is driving the geographical market growth for decor paper 	 Recyclable, renewable and biodegradable products are qualities that are demanded Increasing waste heaps drives demand for renewable, recyclable and biodegradable 	 High flexibility in print designs Designs for small lot sizes Enabling production optimization
FILTRATION AND PERFORMANCE	 Growing population driving demand in automotive and transportation Growing air pollution control driving need for upgrade of filtration systems Growing construction industry driving growth for eco friendly materials in wallcover, building and flooring 	 Growing global trade driving demand for transportation of goods Growing energy demand driving need for more efficient filter media in gas turbine applications Demographical changes driving increased demand for high end construction material 	 fiber based materials Increased demand of filtration media that enable reduced emissions, cleaner air and efficient energy production Increased demand for renewable energy (Wind mills) 	 Digitalization drives growth in wallcover materials
INDUSTRIAL SOLUTIONS	 Growing middle class drives demand for self adhesives and durable goods, where abrasive paper is needed for production Demographical change drives demand for energy, and thus electro technical paper for insulation of power transmission equipment 	 The increased flow of goods globally creating growing need for identification and tracking of goods which increase demand for product marking and labeling New energy infrastructure needs as demand for energy transfer between continents (and regions) increases 	 Sustainable solutions (energy efficient, raw material efficient, transportation efficient) drives demand for new and improved product and service solutions Consumers increasingly environmentally conscious, paper/parchments an alternative 	 Changes in consumer's buying behavior and the steep growth of e-commerce create new packaging and logistic process needs Better process control of our products (inbuilt sensors in e.g. transformers)
SPECIALTIES	 Increasing emerging markets middle class drives demand for consumable goods Changing eating habits, becoming mobile Growing, aging population and new threats/ treatments and longer complex surgeries Emerging needs in healthcare will continue to migrate to single-use solutions with higher clinical standards 	 Global business opportunities driven by increased awareness of sustainability, health issues and new regulation Increasing product flows drives demand for flexible packaging materials 	for traditional non-ecological materials (plastic, foils) • Stricter food safety and chemical regulations	 Smart and intelligent packaging Sustainable RFID needs



Decor



Products	Customers	End user industries	Market drivers
Decor papersThin print papers	 Laminators Impregnators Printers Merchants Converters 	 Furniture & Interior design Building & Construction Flooring Pharma Cosmetics 	 Housing/construction development, urbanization Fashion trends and more single person households driving furniture demand



Filtration and Performance



Products	Customers	End user industries	Market drivers
 Oil and fuel filters Air intake filters Gas turbine filters Industrial filters Glassfiber tissue for flooring and reinforcement for windmill blades Wallcovers Nonwovens 	 Heavy duty and automotive tier 1 suppliers Gas turbine filter producers Indoor air filter makers Cushion vinyl flooring producers Wind turbine manufacturers Wallcover printers 	 Automotive Industrial filtration Vinyl flooring Wind Energy Wall Decoration 	 Increasing car and truck fleet More stringent emission regulation New filtration applications in electrical mobility Increasing importance of air quality Growing energy demand



Industrial Solutions



Products	Customers	End user industries	Market drivers
 Abrasive backings Release liners Electrotechnical insulation paper Balancing foils Thin paper Fine art paper Specialty pulp 	 Abrasive manufacturers Labelstock producers / siliconizers Transformer & cable producers Furniture industry Steel industry Printers, artists & galleries Specialty paper manufacturers 	 Automotive Energy Woodworking Construction Steel, aluminum, glass Consumer goods 	 Dynamics in the underlying industries, such as automotive, furniture or construction Demography and urbanization Consumer trends favor use of packed food and beverage Investments in extension and upgrade of energy distribution networks

Specialties



Products	Customers	End user industries	Market drivers
 Food & other flexible packaging Tea bags, coffee pods Metalized labels Food & water filters Filter media for labs / diagnostics Masking tape Sterile barrier systems Facemasks 	 Converters Printers Laboratories Manufacturers Laminators 	 Food & Beverage Automotive Building & Construction Medical, Health care 	 Demographics Consumer spending and preferences Changing lifestyles and consumption habits e.g. sustainable materials Water scarcity and reusability Automotive aftermarket Number of hospital beds

UPCOMING EVENTS

• Financial Statements Release 2017 to be published on February 13, 2018



Further information, please contact

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